

Governance Appendix

FACILITY VISITED: NATHANIEL WITHERELL

Location: Greenwich, CT

GOVERNANCE	The Town of Greenwich owns and operates The Nathaniel Witherell.
SIZE OF GOVERNING BOARD	A nine member Board is nominated by the Board of Selectmen & appointed by the RTM.
NUMBER OF BEDS	202 skilled nursing beds including a 40-bed Alzheimer's unit.
NURSING HOURS PER PATIENT DAY	3.9
LABOR UNIONS	LIUNA (RNs, therapists, supervisors) GMEA (admin. & clerical) Teamsters (CNAs, LPNs housekeeping, laundry, dining, maintenance)
COST PER DIEM CENSUS	<u>Self Pay \$309 Medicaid \$202 Medicare \$335 aver</u> 24 % 67 % 9 %
OWNERS OF BUILDING AND/OR LAND	The 24-acre campus is owned by the Town of Greenwich with a deed restriction limiting its use to healthcare.
FUND RAISING &/or ENDOWMENTS	A Patient Trust Fund of \$580,000 can be used for the needs of patients. There is no facility endowment fund.

OUR OBSERVATIONS:

- **The buildings & mechanicals need replacement or extensive rehabilitation**
- **Among the facility code compliance issues are the presence of four-bed rooms and non-ADA compliant bathrooms**
- **The Nathaniel Witherell is one of two municipal facilities in CT**
- **Witherell has entered into a contract with Greenwich Hospital to provide short-term rehabilitation services. It is anticipated that this program will increase Medicare admissions beginning in 2004**
- **Nathaniel Witherell provides a high level of staffing for the provision of nursing and residential care. Its activity programs are excellent and very extensive**

Revised Dec. 12, 2003

**FACILITY VISITED: WARTBURG ADULT CARE
COMMUNITY**

Location: Mount Vernon, N.Y.

GOVERNANCE	Lutheran affiliated - Not for profit 501C3.
SIZE OF GOVERNING BOARD	Board of 23 members; 5 standing committees
NUMBER OF BEDS	240 beds total Skilled Nursing; (40 Alzheimer's; 40 rehab. ; 160 Long Term Care)
NURSING HOURS PER PATIENT DAY	3..9
LABOR UNIONS	1199 (for hourly employees, not RNs or admin./supervisors)
COST PER DIEM CENSUS	<u>Self Pay</u> \$ 320 <u>Medicaid</u> \$226 <u>Medicare</u> \$370 aver. Less than 10 % 75+ % 15 %
OWNERS OF BUILDING AND/OR LAND	36 acre campus.& buildings owned by five non-profit corporations
FUND RAISING &/or ENDOWMENTS	Foundation Board w/4 paid staff- \$20 million endowment 4% available annually for capital improvements. Fund raising annually varies including bequests. Average annual receipts are \$750,000. Can be as high as \$2,000,000 depending upon bequests.

OUR OBSERVATIONS:

- Campus provides multiple services including Adult Day Care, Independent Living, Assisted Living (only 3 yrs old), 9-person unit for mentally retarded clients; offsite home care for 200 persons daily and the Skilled Nursing facility for 20+ beds
- Several hundred volunteers – active involvement
- Continually renovating very old buildings drains resources
- Continuum of care for adults, not just for the elderly
- Deficits without fundraising/activities not state supported
- Goal is to financially break even

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